

*SME instrument Training* Kyiv, 7-8 December2016



in

### How to write a competitive SME Instrument Phase II proposal?

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Materials from European Commision are used in this presentation

### **Smart way of raising money for innovative projects**

There are four ways of funding innovation projects:

• The "Hard" way:

"Bootstrapping": Secure that revenues from consultancy or sales can cover the cost of the innovation project.

- **The "Expensive" way** however also often intelligent way: Convince investors to invest in the company and provide funding for the innovation project, and "give away" part of the ownership in the company.
- The "Difficult" way:

Borrow in the Bank. - Just try – you will find it is rather difficult. Banks love security – and hate risk. Remember, you will need to repay the loan!

• The "Smart" way:

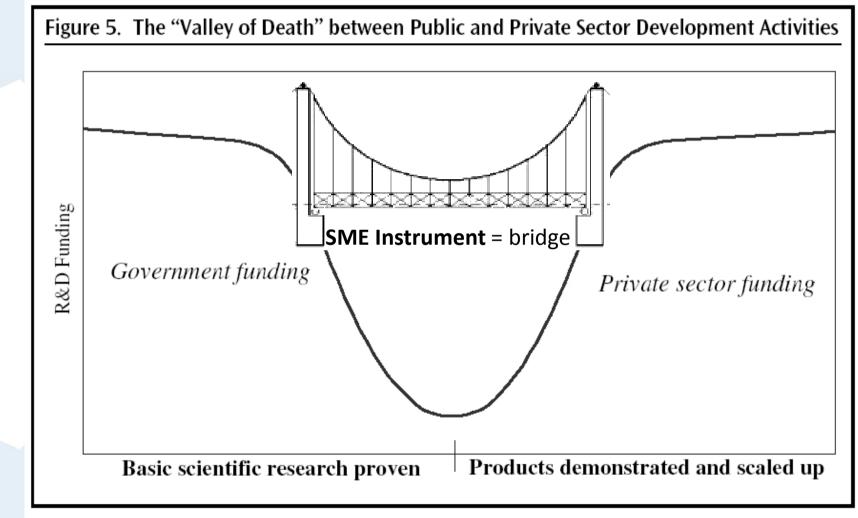
Apply for public or private "Grants". You do not give away ownership. No need for repayment of the money, and evaluation criteria focus on opportunities – and if funded it might also attract investors !







### **Bridging the valley of death**









### **3** Phases of the SME Instrument

### Phase 1

- Feasibility study
- SME carry out a feasibility study to verify the viability of the proposed disruptive innovation or concept.
- EUR 50 000
- Coaching (3 days)
- 10 pages Proposal

### Phase 2

- Demonstration, Market Replication, R&D
- Assisted by the EU, the SME further develops its proposal through innovation activities, such as *demonstration*, *testing*, *piloting*, *scaling up*, and *miniaturization*.
- EUR 0,5-2,5 Million
- Coaching (12 days)
- 30 pages Proposal

## Phase 3

- Commercialization
- Support in reaching new markets, acquiring investors, networking.

Services offer





### The SME Instrument relevance - for whom?

- SMEs from the Member States or countries associated (like Ukraine) with the program H2020
- High growth potential companies which are interested in implementing their innovations on the European and international markets
- Companies with adequate capacity to implement the project (experience in introducing new products and services to the market, as well as adequate resources)
- Companies that have the status of small and medium enterprises (SMEs) http://ec.europa.eu/growth/smes/business-friendly-environment/smedefinition/index\_en.htm
- Companies that have an innovative solution that reached level 6 on a TRL scale.





### The SME Instrument relevance - for whom?

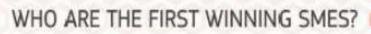
- **Single companies** ("old and young") with interesting technology or business innovation projects.
- Investor portfolio companies in need of extra funding
- **Spin-off's from Universities and Research Institutions** with commercial ambition and with interesting technology or business innovation projects.
- Clients of University Institutes and Research Institutions The clients of the University or Research institution can use part of the H2020 SME funding to pay for this type of services (subcontracting).







### previous beneficiaries











### **First success stories**

• 5 SME Instrument companies appeared in the **Deloitte 2015 Technology Fast 500** ranking

SMEI Project		SMEI Project	SMEI	SMEI	Deloitte		Growth	Industry
Number	SME name	Acronym	Торіс	Phase	position	Country	%	sector
684310	AlPhasense Oy	AMPED	ICT (ODI)	2	24	Finland	3169%	Software
683740	Nox Medical	Respiratory Analyze	er Health	1	124	Iceland	750%	Life sciences
728498	INPHOTECH SP ZOO	OMiProbe	ICT (ODI)	1	438	Poland	250%	Hardware
671379	Multiposting	JET	ICT (ODI)	2	468	France	228%	Media
666788	ARCAM AB	EBMPerform	NMP	2	493	Sweden	214%	Hardware









- Rank #24 with **3169% growth**
- In March 2015, the European "SME Instrument" invested EUR 1,8 M into AlPhasense for up-scaling of their Financial Search Engine

### Who is using AlPhasense?



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- On 1 December 2015, Immunovia a Swedish SME in the life science sector went public on NASDAQ and raised EUR 6,4M
- In March 2015, the European "SME Instrument" invested EUR 4,2M for clinical validation of a serum protwin biomarker signature for the early diagnosis of pancreatic cancer

### Mats Grahn Immunovia, CEO

"The SME instrument has been a decisive financial and confidence support to convince investors to subscribe to our share issue this year (2015) required to entry in the market in US and EU."







## evision

• **eVision**, a Dutch SME that obtained a 2,3 M€ Phase 2 grant in 2015 for developing its flagship product: the eVision Predictive Vision Software. The aim is to decrease the likelihood of fatal accidents at work. The SME instrument grant helped them to grow double digit in the last months, and to create 183 high qualified jobs in Europe in less than 1 year.

### Peter Kortenhorst eVision, CEO

"The financial support of the SME instrument has been very valuable as it allowed us to continue our investment in people and technology. Perhaps evenly so important is the fact that being part of Horizon 2020 has been boost for morale internally and a testimony of our innovation towards the market"





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### AgriCloud P2

Project: Demonstration of a cloud-based precision farming management system for a sustainable and intensive agriculture to secure long-term food supply in Europe - Phase

This phase 2 proposal targets the pilot application and market introduction of AgriCloud, a cloud-based precision farming (PF) management system for more efficient, sustainable production of crops in Europe. The objectives are: final technical development, product demonstration through field trials with six pilot customers, market launch in five selected EU countries and market replication leading to a turnover of 28 m € within 5 years after launch. Today, most farmers manage their crop by gut feeling, leading to inappropriate fertilization, plant damage and unnecessary environmental impact. AgriCloud is the first holistic FP approach, processing all available data from agronomic sensors, machinery and service companies and, backed by plant nutrition expert knowledge, facilitates a targeted use of fertilisers and herbicides, efficient machinery utilisation and workflow management. Farmers are operating a mixed stock of stand-alone agricultural machinery. AgriCloud meets their need for integrated solutions with only one data infrastructure for a coordinated, easy-to-use machinery control from one user interface. By using AgriCloud, they will increase yield production between 3-10%, reduce lodging to 50-100%, reduce fertilisers by 12-20% and improve harvest efficiency by 12-20%. Their annual savings amount to approx. 130€/ha, which enables amortization of the AgriCloud invest within 1-1.5 years. The EU agricultural industry faces the challenge of responding to an increasing demand for food whilst at the same time having to ensure the sustainable use of resources. The Commission already identified PF as a key technology to solve this problem. However, European farmers have not yet adopted PF due to draw backs of existing solutions. AgriCloud is able to solve those bottlenecks and contributes to Europe's drive towards more competitiveness and long-term sustainability in agriculture as well as towards the recent EU Common Agriculture Policy (CAP).

*Topic: Resource-efficient eco-innovative food production and processing Partners:* 

AGRI CON GMBH PRECISION FARMING COMPANY (Coordinator) AgriCon Hungary Precision Farming Kft (Partner) BAG Precision Farming Sp. z o.o. (Partner) Precision Farming (Partner)

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### Український стартап Polyteda Cloud отримав 1,2 мільйона євро від ЄС

СЕРЕДА, 7 ГРУДНЯ 2016, 17:54



319 ПЕРЕГЛЯДІВ

Українська компанія Polyteda Cloud стала одним з переможців програми по дослідженню та інновацій Єврокомісії Horizon 2020 SME Instrument.

Про це пише AIN.

Як повідомляється, стартап, який розробляє ПО для перевірки інтегральних мікросхе перед їх виробництвом, отримає від ЄК 1 220 888 евро на дворічний проект.

Він передбачає комерціалізацію розробки та її висновок на європейських ринок.

Його підсумком повинна стати інтеграція продукту Polyteda Cloud в системи мінімум трьох європейських заводів напівпровідників.

Метою програми Horizon 2020 є пошук потенційно проривних бізнесів, які будуть працювати на ринку ЄС.

В рамках другої фази програми "Демонстрація, реплікація на ринку, R&D" Єврокомісія отримала заявки від 1 378 проектів.

3 них було відібрано 51 компанія. Кожна отримає від 0,5 до 2,5 млн євро. В цілому фінансування цього напрямку складе 80 млн євро.

Український стартал став єдиним переможцем з нашої країни в цьому році.

Polyteda Cloud є спін-офф проектом компанії Polyteda Ukraine, яка в свою чергу входить в холдинг КМ Core Євгена Уткіна.

Розробкою технології перевірки інтегральних мікросхем PowerDRC / LVS займалася came Polyteda Ukraine.

Українська компанія пропонує свій продукт як виробникам мікроелектроніки, так і розробникам схем по моделі pay-per-use.

Клієнтам необхідно платити погодинно за безпосередню роботу в хмарі з продуктом.

Згідно з даними на сайті компанії вартість рішення Polyteda Cloud варіюється від 49 до 200 дол.за годину залежно від необхідної функціональності.

CC BY-NC-ND **PVCLOUD** Project: Innovative Cloud-Based PV Workflow for Semiconductor Foundries Since 2009. POLYTEDA's ICT product addresses the Physical Verification (PV) stage of semiconductor design before the actual manufacturing of a microchip at the fab (Fabrication Plant). The layout view of a microchip has to be verified by identifying and fixing any design errors. This requires sophisticated software known as Design Rules Checking (DRC) tool. An overlooked error may cause multi-million dollar losses and time to market delays. Today's PV tools may take up to several days to make just one iteration on modern increasingly complex, dense (often billions of transistors) microchips. The proposed disruptive ICT PV workflow along with an innovative cloud-based business model will set new rules and ultimately disrupt the market. It will increase the competitiveness of European semiconductor microelectronics industry and advance enabling and industrial technologies. This project will allow POLYTEDA CLOUD to further develop its product, increase revenues, generate jobs and seize the PV market, currently estimated at 1,6bn \$. POLYTEDA CLOUD concept intends to: -Move PV software and services from an outdated and ineffective CAPEX model using (dedicated expensive hardware and software) to a more cost-efficient OPEX model (pay-per-use of shared cloud-based resources). -Lower the entry barrier

for smaller design companies by using a high quality, cloud-ready PV workflow. This innovative solution and business model for PV of semiconductor design optimize the manufacturing process with resulting cost-effectiveness. Benefits for fabs include the higher quality of tape-outs, winning new clients and increasing sales of the fabs proprietary IP. European industry will pioneer the PV cloud-based services and consequently become less dependent on the dominating US EDA tool vendors. The market entry threshold would be lowered for smaller design companies due to a more affordable and easier to use innovative PV workflow.

**Topic: Open Disruptive Innovation Project type: Phase 2** Total budget: 1.744.125 € **EU Contribution: 1.220.888 €** Call ID: H2020-SMFINST-2-2016-2017 Partners: LIMITED LIABILITY COMPANY "POLYTEDA CLOUD" (Coordinator) www.kpk.gov.pl

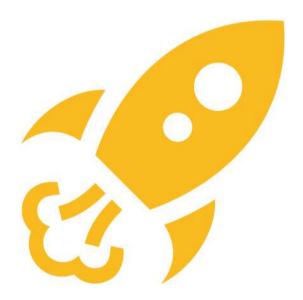






### **Benefits for companies**

- Entrance to the club of the **best European SMEs**
- **Recognition** at European and internationalal level
- Access to coaching in the business and management field
- Networking opportunities
- Support in obtaining further financing









### Before you apply...

- Does the company have a potential for application in the framework of the Instrument for SMEs?
- Is the solution owned by the company in line with the requirements of the competition for the thematic area?
- Has the solution reached TRL 6? (Exception: Health, Open Disruptive Innovation)
- Does the company have an account on the Participant Portal and the number of PIC?







### Find your call – all topics

- ICT: open disruptive innovation
- Nanotech, or other advanced tech for manufacturing and materials
- Space research and development
- Diagnostics devices and biomarkers
- Sustainable food production and processing
- Blue growth
- Low carbon energy systems
- Greener and more integrated transport

- Eco-innovation and sustainable raw material supply
- Urban critical infrastructure
- Biotechnology-based industrial processes
- Mobile e-government applications (od 2015 r.)
- *SME business model innovation (od 2015 r.)*







### **Technology readiness level**





Horizon 2020 Work Programme 2016-2017

### General annex G of the Work programme 2016-2017,

Where a topic description refers to a TRL, the following definitions apply:

- TRL 1 basic principles observed
- TRL 2 technology concept formulated
- TRL 3 experimental proof of concept
- TRL 4 technology validated in lab
- TRL 5 technology validated in relevant environment (industrial environment in the case of key enabling technologies)
- TRL 6 technology demonstrated in relevant environment (industrial environment in the case of key enabling technologies)
- TRL 7 system prototype demonstration in operational environment
- TRL 8 system complete and qualified
- TRL 9 actual system proven in operational environment (competitive manufacturing in the case of key enabling technologies; or in space)

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### **Deadlines**

### **Application deadlines in 2017 – phase II:**

- 18 January 2017
- 6 April 2017
- 1 June 2017
- 18 October 2017



- A single company can only submit one proposal for Phase 1 or 2 in a given subject area. Another application can be made on receipt of the results of the evaluation or completion of the project at any stage.
- Submission of applications, signing contracts (Grant Agreement) is done electronically, through the Participant Portal.







### **Content of the proposal**

- Proposal should be based on the feasibility study resulted from Phase I or another feasibility study
- Project activities may include: demonstration, testing, prototyping, piloting, scaling, miniaturizing, design, market replication, and other efforts to market the product
- The result of the project is **commercialization plan of the innovation.**
- The amount of funding from EC: EUR 0.5 2.5 million (grant, 70% of eligible costs)
- Duration of the project: 12-24 months









### **Proposal structure**

- Form A coordinator's administrative data;
- Forms B (1-3) Project idea (up to 30 pages);
- Attachements (4-5)





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<ol> <li>This proposal complies with ethical principles (including the highest standards of research integrity — as set out, or instance, in the European Code of Conduct for Research integrity — and including, in particular, avoiding abrication, falsification, plagiarism or other research misconduct).</li> </ol>	es (including the highest standards of for Research Integrity — and Included essenth misconduct).	f research integrity — as set out, ing, in particular, avoiding	2
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# Personal data protection

will be processed solely for that purpose Details concerning the processing of your personal data are available on the privacy statement. Applicants and any personal data (equipment are required to assess your grant application in accordance with the specifications of the call for proposals and Community instructions and on the free movement of such data. Unless indicated otherwise, your replies to the questions in this form rour reply to the grant appligation will itwolve the recording and processing of personal data (such as your name, address and CVL which will be processed pursuant to Regiliation (BC) No 45(2001 on the protection of individuals with repard to the processing of personal data by the may jobge a completel about the processing of their personal data with the European Data Protection Supervisor at any time.

four projected data may be registered in the Early Warning System (EWS) only or both in the EWS and Central Exclusion Database (CED) by the Accounting Officer of the Commission, should you be in one of the stuations mentioned in

the Commission Regulation 2008/1302 of 17.12,2008 on the Central Exclusion Database (for more information see the <u>Privacy Statement</u>) the Commission Decision 2008/969 of 16.12.2008 on the Early Mamiling System (for more information see the Prinacy Statement) or

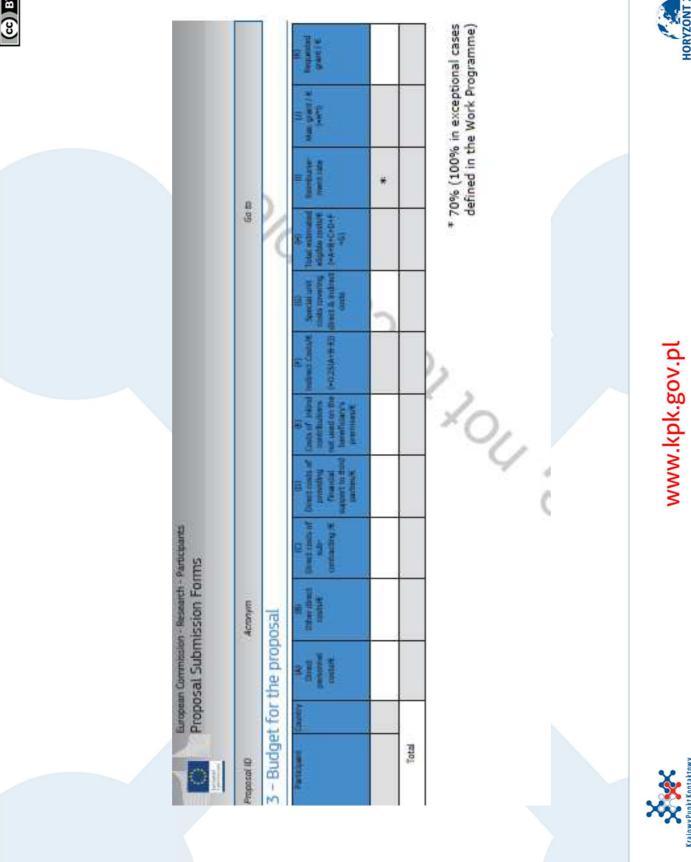






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### Form B – cover page

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### Form B – descriptive part

### 1. Excellence

- 1.1 Objectives
- 1.2 Relation to work programme
- 1.3 Concept and approach
- 1.4 Ambition

### 2. Impact

- 2.1 Expected Impacts
- a) Users/Market
- b) Company
- 2.2 Measures to maximise impact
- Dissemination and exploitation results
- Intellectual Property, knowledge protection and regulatory issues
- Communication

### 3. Implementation

- 3.1 Work plan Work packages, deliverables and milestones
- 3.2 Management structure and procedures
- 3.3 Consortium as a whole
- 3.4 Ressources to be committed





### 1. Excellence

### **1.1. Objectives**

- Describe the specific objectives for the project , which should be clear, measurable, realistic and achievable within the duration of the project. Objectives should be consistent with the expected exploitation and impact of the project (see section 2);Project activities may include: demonstration, testing, prototyping, piloting, scaling, miniaturizing, design, market replication, and other efforts to market the product
- Explain the industrial/economic/social problem to overcome, or the business opportunity to be taken advantage of, that has not yet been solved / offered and can be solved / offered through your innovation business project and how this relates to the work programme topic;
- Explain also how your solution solves the stated problem or avails of the business opportunity;
- Describe the objectives and expected outcome of your innovation business project.







### **1.2.** Relation to the work programme

- Indicate the work programme topic to which your proposal relates.
- **1.3. Concept and methodology**

### (a) concept

- Explain the current stage of development of the **business innovation** project and the key milestones that have led to it (e.g. proof of concept completed, early field trials under way), or similar indications of results. **The description shall refer to the results obtained in the feasibility analysis carried out in Phase 1**, or through other means, in case of direct application to Phase 2;
- Describe the positioning of the business innovation project, e.g. where it is situated in the spectrum from 'idea to application', or from 'lab to market'. Refer to **Technology Readiness Levels** where relevant (see General Annex G of the work programme).





### (b) methodology

- Describe and explain the concept and the activities that you will implement during this project (e.g. demonstration, testing, prototyping, pilot lines, scale-up studies, miniaturisation, design, performance verification, market replication encouraging the involvement of end users and potential clients, research etc.);
- Explain how the concept and objectives for the project fit into the overall plan to reach the market;
- Describe how your project intends to develop **something new to Europe** that addresses **EU-wide challenges**;
- Where relevant, describe how sex and/or gender analysis is taken into account in the project's content.

Sex and gender refer to biological characteristics and social/cultural factors respectively. For guidance on methods of sex / gender analysis and the issues to be taken into account, please refer to http://ec.europa.eu/research/sciencesociety/gendered-innovations/index\_en.cfm





### 1.4. Ambition

- Explain the novelty of your innovation business project;
- Describe the expected key market application(s) extracted from the results already achieved, that differentiates your project and provides the highest added value for potential customers;
- Describe the expected performance/impact on defined needs, when in use, including improvement potential over time, regarding costs, environmental benefits, ease-of-use and any other relevant benefit and/or **added value** for end users and/or potential clients **compared to alternatives** solving the same or similar problems. **Main advantages of your solution with respect to competing solutions**.

### Diff. Phase 1/Phase 2

Phase 1: Answers the question: What are my real chances of delivering disruptive idea? (feasibility study) Phase 2: After positive verification of the market for your idea, it answers how do you deliver it to the market





# Note: The following aspects will be taken into account, to the extent that the proposed work corresponds to the topic description in the work programme.

- Clarity and pertinence of the objectives:
- The objectives for the project as well as the approach and activities to be developed are consistent with the expected impact (commercialisation/deployment). Specifications for the outcome of the project and criteria for success are well defined
- Credibility of the proposed methodology:
- -The expected performances of the innovation are convincing and have the potential to be relevant in terms of value for money.
- Soundness of the concept, including appropriate consideration of interdisciplinary approaches and, where relevant, use of stakeholder knowledge:

-The proposal reflects a very good understanding of both risks and opportunities related to a successful market introduction of the innovation, from a technical, commercial and regulatory point of view.

-The feasibility assessment (developed under Phase I or through other means) demonstrates the technological/practical/economic viability of the innovation Extent that the proposed work is beyond the state of the art, and demonstrates innovation potential: With the proposed innovation, the company aims to explore new market opportunities addressing EU/global challenges.

-The current stage of development (TRL 6 - see note 1- or similar for non-technological innovations) is well described. The steps planned to take this innovation to the market are clearly outlined.

including costs, environmental benefits, gender dimension- see note 2-, ease-of-use and -The proposal makes a realistic comparison with the current state-of-the-art solutions, other features.

Overall assessment of the Excellence criterion (25% weight in the assessment of this criterion







### 2. Impact

### **2.1. Expected Impacts**

### a) Users / Market

- Explain which **user needs** have been identified and will be met upon completion of the project;
- Describe the main economic benefits for the users that compared to **current stateof-the- art** will make the users buy or invest in the innovation. What are you planning to use as unique selling points?
- Describe the type of market (e.g. a niche market or high volume market). What is the estimation of total available market size and growth rate? What are the market trends? Describe if and how your project addresses European and/or global markets;
- List **main competitors** and describe their competitive solutions;
- Describe the most relevant market segments for initial introduction of the new solution;





- Describe the most important **market barriers** to be overcome to realise the commercialization strategy;
- Describe the targeted users of the final solution; in which market segment/geographical areas do you see these potential users, and how do you intend to reach them?

Not only chances, but also the obstacles must be clear for you. And the ways to overcome them.





## b) Company

- Describe the relevance, rationale and alignment of the innovation business project with regard to the business strategy of the participating SME(s);
- Indicate the growth potential of your solution (Turnover, market share, employment creation, sales, return on investment and profit);
- Explain if and how you will use the offered coaching services for SME instrument beneficiaries (of up to **12 days**) to fully exploit the project result in your company based on the gaps and **feasibility assessment developed under phase 1** or through other means;
- Indicate the estimated funding requirements to reach the commercialisation stage. Envisaged financial mix: percentage or relevance of own funds, SME instrument funding, other external funding.

This time you need to have a secure source of funding for the outstanding 30% of the project's costs.





## **2.2.** Measures to maximise impact

- a) Dissemination and exploitation of results
- Explain which stakeholders are **key to get involved for making a successful** commercial exploitation;
- Describe briefly, **apart from the activities planned to be developed during phase 2**, further steps needed to be taken before the results/ applications /products are fully ready for the market;
- Describe the **strategy plan for commercialisation** of your business innovation project, including own commercialisation means or/and cooperation(s) needed with key third parties. **Approximate time to market/deployment**. Provide a draft plan for commercialisation. Add further measures for dissemination and exploitation as appropriate.

Consider the full range of potential users and uses including research, commercial, investment, social, environmental, policy making, setting standards, skills and educational training, where relevant.

Also the role of every team member / employee should be explained, if competencies





## b) Intellectual Property, knowledge protection and regulatory issues

- Industrial Property Rights assets: describe the key knowledge (IPR) items and who owns them; patents (filed and/or granted) or other ways of protection; ownership;
- Describe the measures to ensure the possibility of commercial exploitation ('freedom to operate');
- Outline the strategy for knowledge management and protection as well as current IPstatus;
- Explain the regulatory and/or standard requirements to be fulfilled for the exploitation of the technology/product/solution or concept: how they are to be met;





- If you will take part in the pilot Open Research Data include information on how the participants will manage the research data generated and/or collected during the project, in particular addressing the following issues:
  - o What types of data will the project generate/collect?
  - o What standards will be used?
  - How will this data be exploited and/or shared/made accessible for verification and re-use? If data cannot be made available, explain why.
  - o How will this data be curated and preserved?

You will need an appropriate consortium agreement to manage (amongst other things) the ownership and access to key knowledge (IPR, data etc.).

Where relevant, these will allow you, collectively and individually, to pursue market opportunities arising from the project's results.





• Where relevant include measures to provide open access (free on-line access, such as the 'green' or 'gold' model) to peer-reviewed scientific publications which might result from the project.

**Open access publishing (also called 'gold' open access)** means that an article is immediately provided in open access mode by the scientific publisher. The associated costs are usually shifted away from readers, and instead (for example) to the university or research institute to which the researcher is affiliated, or to the funding agency supporting the research.

**Self-archiving (also called 'green' open access)** means that the published article or the final peer-reviewed manuscript is archived by the researcher - or a representative - in an online repository before, after or alongside its publication. Access to this article is often - but not necessarily - delayed ('embargo period'), as some scientific publishers may wish to recoup their investment by selling subscriptions and charging pay-per-download/view fees during an exclusivity period.





## c) Communication

 Describe the proposed communication measures for promoting the product or service during the period of the grant. Measures should be proportionate to the scale of the project, with clear objectives. Commercially confidential data or any data that could compromise the business success of the proposed business or service does not require dissemination. Activities should be tailored to the needs of different target audiences, including groups beyond the project's own community. Where relevant, include measures for public/societal engagement on issues related to the project.;





Note: The following aspects will be taken into account:

- The expected impacts listed in the work programme under the relevant topic; - The proposal describes in a realistic and relevant way how the innovation has the potential to boost the growth of the applying company.
- Enhance innovation capacity:

-The proposal demonstrates the alignment with the overall strategy of the participating understanding of the financial and organizational requirements for commercial SME(s) and the need for commercial and management experience, including exploitation as well as key third parties needed

Strengthen the competitiveness and growth of companies and create new market opportunities:

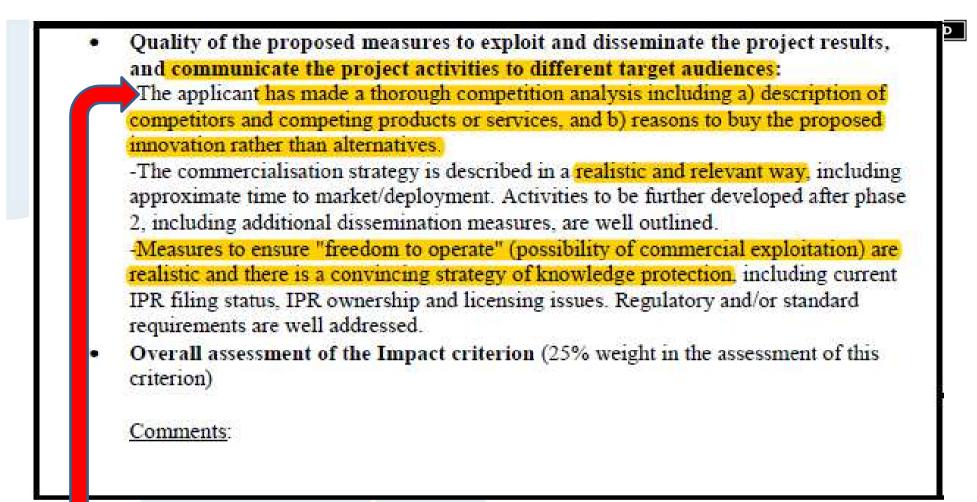
(willingness to pay) for the innovation when the product /solution is introduced into the A European added value has been used for all following aspects: a) the assessment of the market, b) the analysis of the competition, c) the impact on EU/global challenges. -The proposal indicates in a convincing way that there will be demand/market market.

-The targeted users or user groups are well described including a realistic description of why the identified groups will have an interest in using/buying the product/application, Address issues related to climate change or the environment, or bring other important benefits for society (not already covered above): compared to current solutions available.









Impact of the project is to be derived from the PHASE 1 PHASE 1 – initiatial commercialization plan PHASE 2 – commercialization strategy Score 2: Threshold 4/5







## 3. Implementation

## **3.1.** Work plan – Work packages, deliverables and milestones

Please provide the following:

- *i) brief presentation of the overall structure of the work plan*
- *ii) timing of the different work packages and their components (Gantt chart or similar)*
- iii) detailed work description i.e.
  - a description of each work package (please use table 3.1a)
  - a list of work packages (table 3.1b);
  - a list of major deliverables (table 3.1c);
- *iv)* Graphical presentation of the components showing how they inter-relate (Pert chart or similar)





# **3.2.** Management structure, milestones and procedures (only to the extent relevant in single entity proposals)

- Describe the organisational structure and the decision-making (including a list of milestones (table 3.2a));
- Explain why the organisational structure and decision-making mechanisms are appropriate to the complexity and scale of the project;
- Describe, where relevant, how effective innovation management will be addressed in the management structure and project plan.

**Innovation management** is a process which requires an understanding of both market and technical problems, with a goal of successfully implementing appropriate creative ideas. A new or improved product, service or process is its typical output. It also allows a consortium to respond to an external or internal opportunity.

• Describe any critical risks, relating to project implementation, that the stated project objectives may not be achieved. Detail any risk mitigation measures. Please provide a table with critical risks identified and mitigating actions (table 3.2b).





## **3.3. Consortium as a whole (if applicable)**

• Describe the consortium. How will it match the project's objectives and bring together the necessary expertise? How do the members complement one another (and cover the value chain, where appropriate)? In what way does each of them contribute to the project? Show that each has a valid role and adequate resources in the project to fulfil that role.

**The individual members of the consortium are described in a separate section 4**. There is no need to repeat that information here.







## 3.4. Resources to be committed

*Please provide the following:* 

- a table showing number of person/months required (table 3.4a)
- a table showing 'other direct costs' **(table 3.4b)** for participants where those costs exceed 15% of personnel costs (according to the budget table in section 3 of the proposal administrative forms)

Please make sure the information in this section matches the costs as stated in the **budget table in section 3 of the administrative proposal forms**, and the number of person/months, shown in the detailed work package descriptions.





## 3. Quality and efficiency of the implementation\*\*

Note: The following aspects will be taken into account:

 Quality and effectiveness of the work plan, including extent to which the resources assigned to work packages are in line with their objectives and deliverables:
 The proposal demonstrates that the project has the relevant resources (personnel, facilities, networks, etc.) to develop its activities in the most suitable conditions. If relevant, describes in a realistic way how key stakeholders / partners / subcontractors could be involved and why and how they were selected (subcontractors must be selected using the best-value-for-money principles). (Where relevant-participants in a consortium are complementary).

Complementarity of the participants and extend to which the consortium as a whole brings together the necessary expertise:

-The team has relevant technical/scientific knowledge/management experience, and a very good understanding of the relevant market aspects for the particular innovation. If relevant, the proposal includes a plan to acquire missing competences, namely through partnerships or subcontracting (subcontractors must be selected using the best-value-formoney principles).

 Appropriateness of the allocation of tasks, ensuring that all participants have a valid role and adequate resources in the project to fulfil that role:

-Taking the project's ambition and objectives into account, the proposal includes a realistic time frame and a comprehensive implementation description.

 The work package descriptions and major deliverables and milestones are realistic and relevant, including appropriateness of the allocation of tasks and resources, risk and innovation management.

Overall assessment of the Quality and Efficiency of Implementation Criterion (25% weight in the assessment of this criterion)

<u>Comments</u>: Best value for money is a crucial citerion for choosing the subcontractors!! You can simply outsour ce some of the tasks

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## 4. Members of the consortium

# **Attachements**

- a description of the legal entity and, in case of consortia, its main tasks, with an explanation of how its profile matches the tasks in the proposal;.
- a curriculum vitae or description of the profile of the persons, including their gender, who will be primarily responsible for carrying out the proposed activities;
- a list of up to 5 relevant publications, and/or products, services (including widely-used datasets or software), or other achievements relevant to the call content;
- a list of up to 5 relevant previous projects or activities, connected to the subject of this proposal;
- a description of any significant infrastructure and/or any major items of technical equipment, relevant to the proposed work;
- a description of any third parties that are not represented as project partners, but who will nonetheless be contributing towards the work (e.g. providing facilities, computing resources)
- In case of a newly created company, explain the purpose of the company creation.



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- **4.1.** Third parties involved in the project (including use of third party resources)
- **5.** Ethics and security
- 5.1. Ethics

You need to submit an ethics self-assessment.

**5.2** Bezpieczeństwo – does the project involve:

- activities or results raising security issues: (YES/NO)
- 'EU-classified information' as background or results: (YES/NO)







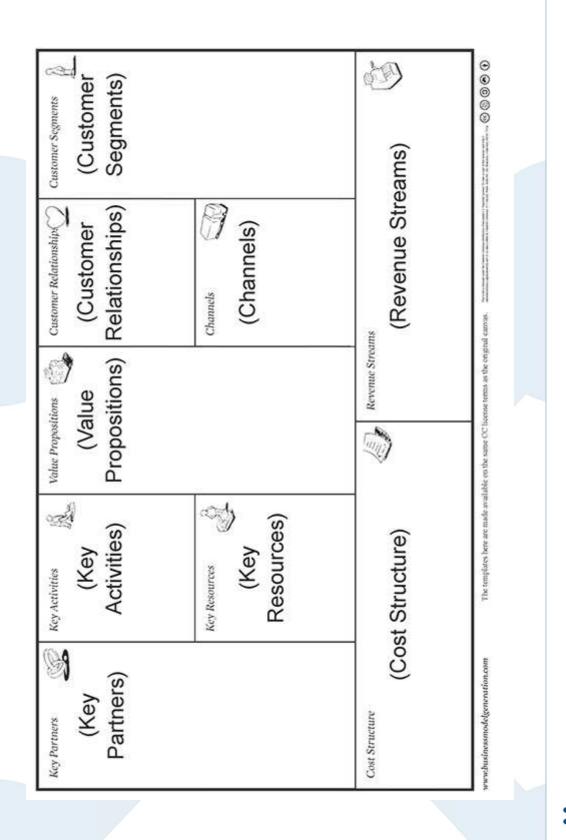
# **Gantt chart – for scheduling**

		Se	pt.		Oct.		Т	Nov.		Т	Dec.			Jan.			Feb.			Т	Mar.			A	Apr.				
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HORYZONT 2020





# Увагу! - Failures

## **Proposals, that failed to succeed:**

- Focused on technology, not commercialization
- Insufficient information on the competition
- No innovation offering a product that already exists
- Unconvincing description of the company (you have to write why it has to be this particular company instead of competition)
- Just trying their luck(SME instrument is not a lottery!)







# SIX YEAR OLD, Yourself." "IF YOU CAN'T EXPLAIN IT You don't understan

ALBERT EINSTE © Lifeha c Quotes









# What does the good proposal look like?

### Main things:

- 10 (phase 1) or 30 (phase 2) pages in the 1st part evaluators do not read more!
- Do not answer questions, describe each issue
- Separate each issue
- Distinguish the most important things(**bold, different color, frame, etc., The more creative, the better**)
- Language: "English Brussels" not every evaluator is an Englishman
- Insert pictures (good quality) and diagrams
- First page: project name, contents, name of applicant company
- If shortcuts add a list of acronyms
- Source eg. Web links, preferably once in the text
- Verdana or Calibri font and spacing 1.5
- Do not thicken the text, do not insert the whole text in the frame
- Colors should not be tiring;)







## Layout



FacePhi is a company founded in 2006 specialized in the development and commonicalization of advanced Face Recognition Software solutions. It is a company listed on the AIM (Alternative Investment Market) with hoodquarters based in Allicente (Spein) and presence in in Penama City, Santiage do Chile, Quite (Sounder), Beance Airce (Argenting), Begota (Colombia), San Jasé (Carto Rice), Santa Cruz de la Siome (Balinia), Maxico, Jakarte and sout incorporations in London (the UK) and the US

(Silicon Vallay). Our advanced technology use eaveral proprietary algorithms which makes us Proprietary Owners of our Pace Receptions software. Our technology is registered under Intellectual Propriety logicitalent to an industrial patent).

OUR MISSON	OURVISION	)	OURIVALUES	Belle		
Our mission is to develop face recognition technology, always locking for its improvement and accellence, in order to have state-of-the-ort algorithms. We know the importance of investing in R&D to grant the evolution of face bismetry.	foce recognition and afforcing the technical integrators that will de final solutions or applit the and client and th actend the use of foce to multiple areas such a private corporate	ing market-lander providere of foso recognition entrean, offering the technology to tegratore their will develop the net solutions or applications to the and clicat and the way, total the use of face recognition multiple arose such as banking, private corporations or gevenreantal institutions.		R		
	OUR ST	RATEGY	3			
HIGH SPECIALIZATION IN OF FACE RECOGNIT		REIN	S COMPETITIVE IN TER	MS OF COST		
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BUILDING ALUANCES W		ACHIEVING OUR GOALS				

A part of our strategy is to license our face recognition software through the top industry leaders; integraters, developers and IT companies, to incorporate our advanced technology into their solutions.

Our main goal is to make face recognition usual in our everyday life; from accessing our planeard computers, to antening our officer or cer, avaiding the use of PNN or SRD cords.

FACCESS Phase 2

Topic: Engaging SMEs in security research and development Topic Identifier: SMEInst-13-2016-2017

#### 1.1 Objectives

#### The History of SkyBurst

Erik Balaton: The idea for SkyBurst originated from working in the aeronautics and defence industry between 2001 - 2007, where exchanging design and maintenance data for manufactured products is never done over the Internet. A visit to Italian company Alenia Aermacchi in 2005 really made it clear that even sub-contractors are strictly prohibited from sending design data to the prime contractor over the Internet. The military is notoriously paranoid about sending any confidential data over the Internet. The military is notoriously paranoid about sending any confidential data over the Internet and industries with close ties to this industry tend to inherit a similar attitude/culture when it comes to data security. In addition to encrypting the data, the data must either be sent over expensive dedicated lines between physical sites or be transmitted by personal carriery (usually employees of the company) that deliver an encrypted DVD-ROM, magnetic or solid-state drive to the recipient. This is both unpractical and prohibitively-expensive in the long-term and SkyBurst aims to propose a solution that allows these industries to get the same level of security using the Internet.

In 2010 Innovatec made a demonstrator that explained the proposed solution for secure transfer of data over the internet, this was at the beginning of the cloud services industry. The proposed solution was presented in different forums within The Norwegian Defence and Security Industry, but did not at the time, spark much enthusiansm.

The summer of 2015 Innovatec put together a team compromising 2 students, 1 graduate and the project leader and conceiver of SkyBurst (Erik Balaton) to make a demonstrator on how, technically, the SkyBurst concept could be realized. The result of the summer activity was a working prototype that exceeded the original expectations of a demonstrator. Upon completion of the prototype we contacted potential users for qualification of SkyBurst. Among those we contacted was the Government's needs for secure transfer of data to foreign friendly locations, including Estonian embassies in friendly countries. We had used the Estonian case as one of the user cases in the summer project and therefore sent information to contacts we established in Estonia. Upon some qualifications back and forth, we were invited to Estonia in november 2015 to explain and demonstrate SkyBurst. Based on this meeting and discussions thereof, including recommendations from specialists within encryption, we defined the hypothesis that we wish to qualify and therefore seek support within the Horizon 2020 program for so doing.

To date an advanced prototype of SkyBurst is being tested internally in Innovatec as to functionality and usability, pending the mentioned feasibility study and the making of a Business plan.







## Увагу! - Failures

#### 1 EXCELLENCE

#### 1.1 OBJECTIVES

In the future airspace the central role of the pilot will significantly change. It is expected that some of the tasks (and responsibilities) currently performed by air traffic controllers will shift towards the flight deck. In particular, pilots will become more responsible for maintaining safe separations (in space and time) between themselves and surrounding traffic and resolving perturbations from the original 4D flight plan due to disturbances. Thereby it is expected that automation will become more advanced in terms of the types of tasks it can perform, and the level of authority and autonomy it can assume in order to help pilots with their new tasks and responsibilities, reduce their workload, and increase the safety and efficiency of operations.

Although machines are already getting smarter, the general consensus is still that in complex socio-technical domains there will always be a potential for problems that cannot be anticipated in the design of automated systems. Thus, the creative human expert will remain an important resource for dealing with this unanticipated variability. Although it is clear that higher levels of automation will need to be developed to maintain high safety and performance levels, the 'central role' of the human pilot in the future air transportation system as well as the means for pilots to communicate with advanced automated systems are not well-defined yet.

In this context, MICI aims at designing multimodal technologies and natural interactions for pilots in the future cockpits. This project will address this challenge by delivering the following main elements:

- Design and validation of an innovative concept for users' tasks and role in the cockpit based on
  natural interactions using multimodal technologies for three main types of activities
  (Interaction/Monitoring/Warning) at three intervoven levels of control (Pitot-Aircraft-ATM)
- Design, prototyping and assessment of a proof of concept in which interactions are based on the above concept
- Evaluation of the concept facing dimensions such as technical feasibility, business viability, social acceptability

#### Design new pilot's role in the cockpit

Based on foundations in cognitive engineering, human machine interaction and interaction design, new users' role and natural interactions in the cockpit of the future will be devised.

Since the early stages of the project, MICI will benefit from a thorough and iterative validation of the whole progresses against the technology readiness considering potentialities and barriers at 3 levels: the application and exploitation of natural interactions models in the flight deck; the application and exploitation of the concept of Interaction/Monitoring of the pilot-aircraft-ATM system; the impact and evolution of the contextual external factors (economical, societal, environmental, safety and security, digitalization, legal,...).

#### Design multimodal natural interactions

The conception of envisioning scenarios will benefit from the exploration of multimodal technologies and

Reference Number: COS-WP2014-2-10 EURESI PartB

#### Section 1: Objectives of the Action and Implementation Strategy

#### 1.1. Specific objective(s) of the Action

#### 1.1.1 Relation to the COSME Work programme

COSME (the Programme for the Competitiveness of Enterprises and Small and Medium Enterprises, SMEs) is the European Union programme aimed to: (i) strengthen the competitiveness and sustainability of the Union enterprises, and (ii) encourage an entrepreneurial culture and promote the creation and growth of SMEs. "EURESI" is aligned with several of the objectives of the COSME Work Programme, both at the general level and the specific challenge and scope of the topic. Both are detailed in the following two tables.

Generic objectives	How EURESI aligns with the objectives
Improve access to finance for SMEs in the form of equity and debt	EURESI will support SME start-ups and entrepreneurs who would like to operate light Remotely Piloted Aircraft System (RPAS) in Europe, by offering them access to information via a web portal. The development of civil RPAS applications will bring clear benefits to European economy, SMEs and citizens.
Improve access to markets, particularly inside the Union but also at global level	Light Remotely Piloted Aircraft Systems (RPAS with a weight <150kg) is an emerging market presenting a vast potential for the development of civil applications and services by SMEs and entrepreneurs; EURESI will: (i) significantly improve the access to this market in the EU and ay international levels, and (ii) offer a







## **Success stories**

Tartani Carriedan

Call for enhancing SME innovation capacity

INNOSUP-2015-1

#### 1. Excellence

1.1. Objective

#### **Project Motivation**

Nowadays one of the challenges of Europe is its reindustrialization through the technological development of SMEs as well as their capability of innovation (invention plus commercialization). Many European SMEs develop technological fields which may be applicable in different industrial sectors outside their own scope. However, the day-to-day activity, the lack of external support and training and the resultant weak strategic vision prevents them from innovating in markets other than their own. In this sense, cross-sectoral collaboration among clusters is a key point to promote this technology transfer, the generation of new value chains and the creation of emerging industries. It is not beneficial that SMEs with a vast potential of innovation underuse their potential or even have to close down because they do not have the necessary support that would allow them to use their know-how in other sectors. In addition, the versatility of SMEs from a technical point of view provides the market with employers that can be easily adapted to other sectors, thereby contributing to the sustainability of the European labour market.

#### **Project Objectives**

ACTTIVATe aims to foster cross-sectoral innovation among SMEs from four different sectors, aerospace, agro-food, health and ICT allocating 85% of the project budget to SMEs. The project will focus its effort in setting up strategies that allow clusters to lead the engagement of SMEs in activities intended to create new services and products and therefore the generation of new value chains and emerging industries across Europe. Furthermore, ACTTIVATe intends to set up strategies to achieve stable growth of cross-sectoral and cross-border innovation beyond the project.

To ensure the accomplishment of this purpose, several measurable objectives are defined for ACTTiVATe project. The following table indicates those objectives, the related work packages and when they will be achieved during the project execution:

#### Table 1. ACTTIVATe Objectives, relation to WPs and timelines

	Related		Expected period for accomplishment						
Objective	WP	M1- M6	M6- M12	M12- M18	M18- M24	M24- M36			
Objective 1 (O1): Facilitate the emergence of cross-sector new value chains resulting from the analysis and assessment of advanced technologies among four sectors with strong synergies: Aerospace, Agro-food, Health and ICT.	WP2	x	x	x	x	x			

CAESARIS

FP7-SME-2013

#### 1. SCIENTIFIC AND/OR TECHNOLOGICAL EXCELLENCE, RELEVANT TO THE TOPICS/ACTIVITIES ADDRESSED BY THE CALL

#### 1.1 SOUNDNESS OF CONCEPT AND QUALITY OF OBJECTIVES

CAESARIS project aims at developing a new, integrated security and search-and-rescue airborne solution conceived to detect people, both visible and hidden behind opaque layers (like foliage, trailer covers, boat covers) or in darkness and reduced visibility conditions.

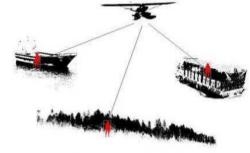


Fig. 1 CAESARIS potential applications

#### EUROPEAN UNION CONCERNS

CAESARIS people detection platform targets mainly Law Enforcement market (Homeland Surveillance and Security, smuggling, human trafficking, terrorism, etc.). However, Search and Rescue (Victims detection, natural disaster area inspection, maritime missions, etc.) will be also considered as a secondary market.

Concerning law enforcement, EU had identified that our societies face serious security challenges that are growing in scale and sophistication [3]. Many of the European challenges are cross-border and cross-sectorial in nature and no single EU State is able to respond to them on its own. Hence, EU started on 2010 an ambitinus programme to enhance surveillance and security approaches along EU countries and third







# Rehearsal

## Excellence

- *disruptive innovation innovation that influences the market*
- *it has the potential to change the dynamic of the market*
- addresed a societal challenge
- added value of your idea
- why it is viable and better than existing solutions
- opportunities
- *demonstrate that you understand the risks (of launching or failure)*

**Scientific and technical quality**. The proposal must convince the evaluators that they deal with a **high-quality solution** that will change the rules prevailing in the market, and that respond to **societal challenges**. It is also important to present not only **opportunities** faced by the project, but also that the applicant knows the **risks** associated with its implementation.







## Impact

- generate revenues and create jobs main goal
- market conditions evolution of the competition disruptive idea
- european or international dimension
- *intellectual property*
- concrete and realistic figures on the market size, the market share, the sales price
- commercialisation plan
- Business plan drawn on the basis of the feasibility study from phase 1

The applicant must demonstrate that the project will **generate revenues** and **create new jobs**. You need to explain the **current conditions** in the target market and what **competition** is to be expected. It should identify **concrete and realistic data** on the market size, potential **market share**, which could include the company, **the price** at which they will be sold solution. You should also submit a **plan of commercialization** for at least **3 years ahead**. It is exceptionally important to take into account the **European dimension** of the project. If the project involves activities exclusively on the domestic market, it will not be funded by the SME instrument. Another important element is the **protection of intellectual property**.







## Disruptive idea

- *a completely new product previously unused*
- It changes the whole market and way of life of consumers
- significantly affects the market and companies
- breaking innovations can arise through other use of yet existing solutions.







# **Indicative budgets (EUR million)**

• After first two years with quite small budgets Commision will significantly expand the funding of the SME Instrument in the coming years

				2018	2019	2020
2014	2015	2016	2017	forecast	forecast	forecast
253	260	353	438	499	499	499
change yoy	1,03	1,36	1,24	1,14	1	1







# **Budget split (EUR)**

Phase I	58 300 000	11%
Phase II	468 196 565	89%
Total	526 496 565	100%







# Phase I statistics – 2014-2015

			Eva	aluated	projects	5			
			Under the						
			threshold	Ονε	er the th	nreshold		Funds granted	
	No.	Of		Proje	cts			as % of the	
	evalu	ated	Projects	under	the	Financed	Funds	total funds in	Success rate of
Country	proj	ects	rejected	budg	et	projects	granted	phase II	application
Hiszpania		2195	1748		205	242	12 100 000	21%	11%
Włochy		2768	2411		163	194	9 700 000	17%	7%
Wlk. Brytania		1190	908		138	144	7 200 000	12%	12%
Niemcy		894	741		72	81	4 050 000	7%	9%
Francja		636	535		38	63	3 150 000	5%	10%
Holandia		501	425		33	43	2 150 000	4%	9%
Dania		285	217		28	40	2 000 000	3%	14%
Szwecja		287	229		18	40	2 000 000	3%	14%
Irlandia		208	161		14	33	1 650 000	3%	16%
Estonia		164	134		8	22	1 100 000	2%	13%
Polska		677	637		20	20	1 000 000	2%	3%
Austria		155	123		13	19	950 000	2%	12%
Total		14300	12181		953	1166	58 300 000	81%	9,4%







# Phase II statistics – 2014-2015

			Eva	aluated project	:S			
			Under the					
		_	threshold	Over the t	hreshold		Funds granted	
	No	. Of		Projects			as % of the	
	evalı	iated	Projects	under the	Financed		total funds in	Success rate of
Country	proj	jects	rejected	budget	projects	Funds granted	phase II	application
UK		504	301	168	35	72 925 629	16%	7%
Spain		598	329	220	49	66 411 353	14%	8%
Italy		669	474	165	30	42 801 273	9%	4%
Netherlands		268	163	87	18	40 583 773	9%	7%
Germany		362	230	111	21	37 811 100	8%	6%
France		446	296	129	21	37 263 400	8%	5%
Sweden		175	101	58	16	26 339 891	6%	9%
Ireland		94	48	34	12	24 849 143	5%	13%
Danemark		129	80	40	9	14 413 467	3%	7%
Austria		76	44	26	6	8 923 445	2%	8%
Estonia		58	29	24	5	8 789 181	2%	9%
Poland		104	81	21	2	5 407 996	1%	2%
Total		4738	3041	1419	278	468 196 565	83%	6,4%







# **Useful links**

- Krajowy Punkt Kontaktowy Programów Badawczych UE http://www.kpk.gov.pl
- Participant Portal http://ec.europa.eu/research/participants/portal/desktop/en/opportunities/h202 0/calls/h2020-smeinst-1-2014.html#tab1
- EASME http://ec.europa.eu/easme/sme\_en.htm
- Intellectual Property Rights (IPR) Helpdesk http://www.iprhelpdek.eu







## **Contact details**

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